## Navigation Committee

14 January 2021
Agenda item number 11

## Changes to Hire Boat Licencing Conditions

Report by Head of Safety Management

## Purpose

This report explains the proposed changes to the Hire Boat Licencing Conditions following a review of the risk management system to ensure compliance, using a risk-based approach.

## Broads Plan context

As the harbour and navigation authority, the Broads Authority is responsible for maintaining the navigation area. Its powers include health and safety provisions.

## 1. Introduction

1.1. The Broads Authority is the licensing authority for boat operators who provide boats for hire within the Broads executive waters. Hire Boat licenses are issued under Section 94 of the Public Health Acts (Amended Act) 1907 and Sections 12 \& 40 of the Broads Authority Act 2009.
1.2. A license is granted for vessels that are let for hire or used for carrying passengers, subject to conditions being met as set out in the various schedules.
1.3. Licensing charges made by the hire boat operators allow the Authority to employ a Licensing Officer on a part-time basis ( 7.4 hrs ). The role of the Licensing Officer is to audit the hire boat operators to ensure they meet the standards required under the licencing conditions and the hire boat code.
1.4. At the end of December 2019, British Marine and the Association of Inland Navigation Authorities (AINA) launched a consultation on proposed changes to the Code for the Design, Construction and Operation of Hire Boats, better known as the Hire Boat Code. The Hire Boat Code was developed by British Marine and AINA to help ensure the continued safe operation of hire boats on inland waterways. It provides the framework for safe business operations, clarification of operators, and navigation authorities and users responsibilities. It also helps businesses by consistent application of licensing requirements through inland navigation authority waterways in the UK.
1.5. It was envisaged that the final version of the Hire Boat Code would be completed by October 2020, but this has been delayed by COVID-19.

## 2. Review of Hire Boat Licensing Conditions

2.1. Following the end of the first COVID lockdown in June, the Broads saw a huge increase in visitors. Many of these were new to boating with varying degrees of knowledge or experience of boat handling within a tidal system. This lack of experience and awareness of boating etiquette led to high numbers of water related incidents.
2.2. While the Broads is a relatively safe environment for boating, this year there have been five fatal accidents, albeit not all related to boating incidents. The Marine Accident Investigation Branch (MAIB) are currently investigating one of the fatalities. As part of their investigation they are focusing on hire boat licensing and powers within the Broads Authority Act 2009 and the Hire Boat Code.
2.3. There are 66 hire boat operators licensed on the Broads, ranging from large fleet operators to single hire operators (Appendix 1).
2.4. At present, all hire boat operators are audited every 3 years on a rolling programme. It may be necessary to visit them sooner if we have received a complaint from a member of the public, notified of an accident or Ranger intervention. All new licence applications are visited by the Hire Boat Licensing Officer to ensure they meet the required conditions of the licence before it is granted.
2.5. There is no formal framework in place to measure compliance of hire boat operators against the requirements of the hire boat licencing conditions, or actions recorded to improve performance. To ensure the Broads are measuring compliance effectively, we are proposing to introduce a system using a risk-based approach, with a traffic light system that identifies poor, reasonable and good performance (Appendix 2).
2.6. At the initial stage of introducing the risk-based approach scheme, we will need to carry out a desk top risk assessment and place all hire boat operators into a risk category based on previous history. This will allow the Hire Boat Licensing Officer to concentrate on high and medium risk hire boat operators and take any necessary steps to ensure they are meeting the hire boating licensing conditions. All risks are managed to ensure they are reduced 'As low as reasonably practicable' (ALARP).
2.7. Our aim is to ensure that all hire boat operators fall within the Medium (Amber) to Low risk (Green) risk rating category. Any hire boat operator identified as High risk (Red) will be required to carry out improvements. We will provide a written report highlighting any failings, and will provide information and advice on how they can achieve compliance with the licencing requirements. Hire boat operators may be subject to enforcement action if improvements are not made. The risk rating categories will determine how frequently they are audited to ensure they are complying with the Hire Boat Licensing Conditions.
2.8. The new Senior Ranger (Compliance and Safety) will assist with follow-up visits where improvements have been identified and help to gather evidence and prepare prosecution files when required.

## 3. Risk implications

3.1. The advantage of a risk-based system is that available resources can be targeted to those businesses that most need them, raising standards, reducing risks and improving the safety on our waters.

Author: Linda Ibbitson-Elks
Date of report: 09 December 2020
Broads Plan strategic actions: 4.3
Appendix 1 - Hire and passenger boat operators
Appendix 2 - Risk-based approach matrix

## Appendix 1 - Hire and passenger boat operators

| Name | Licence Type | No of Craft |
| :---: | :---: | :---: |
| Barnes Brinkcraft | Hire | Large Fleet |
| Herbert Woods | Hire | Large Fleet |
| Norfolk Broads Direct (Day Launch) | Hire | Large Fleet |
| Richardsons | Hire | Large Fleet |
| Ferry Marina | Hire | Large Fleet |
| Broom Boats Limited | Hire | 24 |
| Silverline Marine | Hire | 23 |
| Bridgecraft | Hire | 20 |
| Waveney River Centre | Hire | 20 |
| Phoenix Fleet | Hire | 15 |
| Wroxham Boat Hire | Hire | 14 |
| Maycraft | Hire | 13 |
| Thorpe Pleasure Craft Ltd | Hire | 11 |
| Simpsons Boatyard | Hire | 10 |
| Sutton Staithe Boatyard | Hire | 10 |
| Martham Boats | Hire | 9 |
| Pacific Cruisers | Hire | 9 |
| Waveney River Tours | Hire | 9 |
| Sanderson Marine Craft Ltd | Hire | 8 |
| Summer Craft Ltd | Hire | 8 |
| Wayford Day Boats (Mark King) | Hire | 8 |
| Martham Ferry Services | Hire | 7 |
| Norfolk Boat Hire | Hire | 7 |
| H E Hipperson Ltd | hire | 6 |
| Riverside Rentals | Hire | 6 |
| Whispering Reeds | Hire | 6 |
| Bank Boats | Hire | 4 |
| Barrett, NC | Hire | 3 |
| Horning Pleasurecraft | Hire | 3 |


| Name | Licence Type | No of Craft |
| :---: | :---: | :---: |
| JB Boats | Hire | 3 |
| Norfolk Yacht Agency | Hire | 3 |
| Weeds, Alison (Bridge Stores) | Hire | 3 |
| Bass Online | Hire | 2 |
| Cooper, Michael | Hire | 2 |
| JAT Properties Ltd | Hire | 2 |
| Kingline Cottages (Ellis-Frost Marine Ltd) | Hire | 2 |
| Bramley, Robin | Hire | 1 |
| Buck, Mr L | Hire | 1 |
| Fencraft Ltd | Hire | 1 |
| Hack, Philip | Hire | 1 |
| Jenkins, James | Hire | 1 |
| King, Helen | Hire | 1 |
| Lodge, Andrew | Hire | 1 |
| Norfolk Mead Hotel | Hire | 1 |
| Rowan Craft Ltd | Hire | 1 |
| Russell Marine Ltd | Hire | 1 |
| Thwaites, Matthew | Hire | 1 |
| Wells, Mrs Carol | Hire | 1 |
| Whitwood, Martin | Hire | 1 |
| Withers, Jan | Hire | 1 |
| Yare View Hire Boats | Hire | 1 |
| Broads Authority | Passenger | 3 |
| How Hill Trust | Passenger | 3 |
| Norfolk Wildlife | Passenger | 2 |
| The Fairhaven Garden Trust | Passenger | 2 |
| Beccles Lido Ltd | Passenger | 1 |
| Broadland Charters (Pam Waters) | Passenger | 1 |
| Griffiths, Allan | Passenger | 1 |
| Napthine, Timothy | Passenger | 1 |


| Name | Licence Type | No of Craft |
| :--- | :--- | :--- |
| Norfolk Wherry Trust | Passenger | 1 |
| RSPB | Passenger | 1 |
| Salhouse Broad | Passenger | 1 |
| Scragg, David | Passenger | 1 |
| Warrell, Ross | Passenger | 1 |
| Wherry Yacht Charter | Passenger | 3 |

Appendix 2 - Risk based approach matrix

| Performance | Definition | Risk <br> Rating <br> Score | Action |
| :---: | :---: | :---: | :---: |
| Poor | - There is a history of noncompliance <br> - There is a general failure of compliance across a range of licensing issues <br> - Witnessed a dangerous activity/occurrence <br> - Poor condition of vessel likely to cause harm to persons/environment. <br> - No documented risk assessments <br> - No BSS/Toll <br> - Complaints of a high-risk nature | High | Consider formal action: <br> - Prosecution <br> - Seize Vessel/s <br> - Suspend Operators Licence <br> - Suspend Vessel Licence <br> - Improvement letter with timescale |
| Reasonable | The majority of issues found are adequately addressed with only minor omissions. | Medium | Improvement letter with timescales. |
| Good | Full compliance across the whole range of licensing conditions. | Low | Compliant letter. |

